



2020/2021

3rd QUARTER ORGANIZATIONAL SDBIP REPORT

Vision: "A developmental people driven organisation that serves its people"

Mission: To provide essential and sustainable services in an efficient and effective manner.

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1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, “the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality’s delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
 - (i) Revenue to be collected, by source and
 - (ii) Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2020/2021 third Quarter SDBIP Report of the municipality.

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality’s SDBIP is approved within 28 days after approval of the budget. Section 52 (d) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) requires the Mayor to submit a report to Council within 30 days after the end of the quarter on the implementation of the budget and the financial state of affairs of the municipality. The SDBIP report provides an update on implementation of the Municipal IDP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in

preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE THIRD QUARTER OF THE FINANCIAL YEAR 2020/2021

5.1 Revenue by Source

The Annual Revenue budgeted for 2020/21 financial year amounts to R 308,640,496. The actual revenue collected for the period ending 31 March 2021 amounts to R 77,480,601 against the 3 months' budget of R 77,160,124, the municipality has collected 100% by end of third quarter against the 3 months budget. On average 100% of all allocated annual budget should be collected by end of the quarter.

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME	VARIANCE	REASONS FOR VARIANCE
	R			%	%	
Revenue By Source						
Property Rates	49,549,630	12,387,408	9,650,579	78	22	Benchmarking exercise lead the increase in government tariffs with the combination of the percentage increase from the guidelines and circular
Service Charges-Electricity Revenue	11,271,705	2,817,926	2,114,320	75	25	Decrease on unit purchase by consumers
Service Charges-Refuse Revenue	2,391,314	597,829	715,478	120	-	None
Rental of facilities and equipment	244,463	61,116	40,699	67	33	Most of activities were not realised due to COVID-19 restriction measures.

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME	VARIANCE	REASONS FOR VARIANCE
Interest earned- external investment	2,606,550	651,638	382,749	59	41	There has been interest rates cut in the country due to COVID-19. This has affected the amount budgeted for as it was based on historical benchmarking. Thus a drop in the interest earned.
Interest earned-outstanding debtors	1,458,413	364,603	300,860	83	17	The increase in tariffs and the slow payment of debts in other categories (government and Residential) lead to the increase on the interest amount.
Fines, penalties and forfeits	1,287,241	321,810	5,750	2	98	COVID-19 restriction measures during the pandemic challenges.
Licences and permits	7,383,452	1,845,863	2,517,271	136	-36	COVID-19 restriction measures and the continuously closing of the station during the pandemic challenges.
Agency services	694,618	173,655	693,177	399	-299	The amount recorded is the gross which is inclusive of the 70% receipts to be paid over to the District. Net amount should be 30% which will remain as commission
Transfers and subsidies	231,374,196	57,843,549	60,964,505	105	-5	None
Other revenue	378,914	94,729	95,214	101	1	The municipality could not finalise the sale of stands procedures due the COVID-19 challenges.
Total Revenue (including Capital transferred)	308,640,496	77,160,124		-	100	

5.2 Operating Expenditure

The Annual operating budget for 2020/21 financial year amounted to R 247,050,671. The actual expenditure for the period ending 31 March 2021 amounts to R 46,416,704 against the 3 months operating budget of R 61,762,668. On average 100% of all allocated annual budget should be spent by end of third quarter, the municipality has spent 75% against the 3 months budget on operating expenditure inclusive of staff benefits.

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% EXPENDITURE	VARIANCE	REASONS FOR VARIANCE
Employee related costs	98,423,853	24,605,963	21,664,386	88	12	Vacant posts not yet filled.
Remuneration of Councillors	15,010,262	3,752,566	3,241,565	86	14	None
Debt impairment	9,099,772	2,274,943	-	-	100	The municipality had a challenge during the closing of the billing for the month of December in which the process was not fully finalised to run the impairment report. The figure will be considered before the adjustment processes

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% EXPENDITURE	VARIANCE	REASONS FOR VARIANCE
Depreciation & asset impairment	18,281,752	4,570,438	3,886,866	85	15	The higher depreciation in 2020/21 is because assets transferred from WIP only started depreciating in 2020/21
Finance charges	2,177,953	544,488	1,923	0	100	Calculations were not finalised before the end of December 2020,
Bulk purchases	11,037,708	2,759,427	3,587,208	130	-30	Consumer usage was less than the anticipated and the December electricity bill was paid in January 2021.
Other materials	5,664,220	1,416,055	879,114	62	38	Some of the activities were delayed due to the challenges the municipality has in respect to the pandemic challenges.
Contracted services	43,624,469	10,906,117	6,420,029	59	41	Most of the work commenced in the second quarter as the municipality managed to finalise the planning processes in first quarter.
Other expenditure	43,730,682	10,932,671	6,735,614	62	38	None
TOTAL OPERATING EXPENDITURE	247,050,671	61,762,668	46,416,704	75	25	

5.3 Capital Expenditure

The Annual capital budget for 2020/21 financial year amounted to R 61,589,825. The actual capital expenditure for the period ending 31 March 2021 amounts to R 25,528,741 against the 3 months capital budget of R 15,397,456. On average 100% of all allocated annual budget should be spent by end of third quarter, the municipality has spent -66% against the 3 months budget.

DESCRIPTION	ANNUAL BUDGET (R)	3 MONTHS BUDGET (R)	3 MONTHS ACTUAL (R)	% EXPENDITURE	% VARIANCE	REASONS FOR VARIANCE
Property, plant and Equipment	61,589,825	15,397,456	25,528,741	166	-66	Most of the work on projects to be done in the third quarter
TOTAL CAPITAL EXPENDITURE	61,589,825	15,397,456	25,528,741	166	-66	

5.4 The Cash Flow Statement for the Third Quarter 2020 SDBIP report.

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	9 MONTHS ACTUAL	3 MONTHS ACTUAL	% INCOME /EXP	VARIANCE	YEAR TO DATE MOVEMENT
	R	R			%	%	
Cash Receipts By Source							
Property Rates	6,751,683	1,687,921	33,043,152	9,918,837	588	(488)	928,563
Service Charges- Electricity Revenue	7,471,705	1,867,926	6,305,959	2,265,606	121	(21)	619,970
Service Charges-Refuse	1,641,314	410,329	149,063	50,718	12	88	137,386
Rental of facilities and equipment	244,463	61,116	144,970	40,699	67	33	63,738
Interest earned- external investment	2,215,488	553,872	1,268,427	431,188	78	22	154,643
Interest earned- outstanding debtors	1,275,117	318,779	860,976	24,628	8	92	144,110
Fines	4,287,241	1,071,810	19,255	5,750	1	99	35,050
Licenses and permits	7,383,452	1,845,863	8,287,444	2,517,271	136	(36)	-
Agency services	694,618	173,655	196,342	94,031	54	46	200,551
Transfer receipts - operational	185,412,650	46,353,163	183,613,000	38,675,000	83	17	90,000
Other revenue	7,854,441	1,963,610	56,641	23,331	1	99	13,711
Cash Receipts by Source	225,232,172	56,308,043	233,945,228	54,047,058	96	4	2,387,722
Other Cash Flows by Source							
Transfer receipts – capital	44,886,350	11,221,588	47,559,185	26,059,285	232	(132)	
Total Cash Receipts by Source	270,118,522	67,529,631	281,504,413	80,106,343	119	(128)	2,387,722
Cash Payments by Type							
Employee related costs	98,165,079	24,541,270	64,899,939	21,664,386	88	12	6,133,645
Remuneration of Councillors	15,010,262	3,752,566	9,718,573	3,241,565	86	14	906,879

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	9 MONTHS ACTUAL	3 MONTHS ACTUAL	% INCOME /EXP	VARIANCE	YEAR TO DATE MOVEMENT
Interest paid	2,183,605	545,901	4,747	2,347	0	100	-
Bulk purchases - Electricity	11,037,708	2,759,427	9,968,469	3,587,208	130	(30)	850,687
Other materials	5,514,220	1,378,555	2,348,123	879,114	64	36	
Contracted services	20,315,178	5,078,795	22,849,384	4,338,067	85	15	572,475
General expenses	36,181,827	9,045,457	19,970,283	4,653,652	51	49	
Cash Payments by Type	188,407,879	47,101,970	129,759,518	38,366,338	81	19	8,463,686
Capital assets	72,616,548	18,154,137	28,868,759	10,461,992	68	32	5,022,419
Total Cash Payments by Type	261,024,427	65,256,107	158,628,278	48,828,330	95	5	13,486,105
NET INCREASE/ (DECREASE) IN CASH HELD	9,094,095	2,273,524	122,876,135	31,278,013	24	-133	- 11,098,383
Cash/cash equivalents at beginning:	23,009,822	32,103,917	23,009,822	114,607,945	223	(123)	
Cash/cash equivalents at month/year end:	32,103,917	34,377,441	145,885,957	145,885,958	360	(260)	- 11,098,383

5.5 Comprehensive analysis of services debtors

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total -
Debtors Age Analysis By Income Source									
Water	92,036	116,795	173,816	3,545,592	0	0	0	0	3,928,239
Electricity	58,217	91,704	9,262	1,911,632	0	0	0	0	2,070,815
Property Rates	111,225	111,022	110,688	10,868,469	0	0	0	0	11,201,404
Waste Water Management	66,344	63,592	62,259	1,908,434	0	0	0	0	2,100,629
Waste Management	217,225	212,459	209,993	10,310,378	0	0	0	0	10,950,055
Property Rental Debtors	0	0	0	0	0	0	0	0	0
Interest on Arrear Debtor Accounts	0	0	0	0	0	0	0	0	0
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	0	0	0	0	0	0	0	0	0
Other	3,039,693	3,035,493	3,005,101	81,401,844	0	0	0	0	90,482,131
Total By Income Source	3,584,740	3,631,065	3,571,119	109,946,349	0	0	0	0	120,733,273
Debtors Age Analysis By Customer Group									
Organs of State	1,519,930	1,545,959	1,445,853	35,367,243	0	0	0	0	39,878,985
Commercial	216,878	169,389	193,014	7,867,892	0	0	0	0	8,447,173
Households	692,551	678,229	647,318	26,837,894	0	0	0	0	28,855,992
Other	1,155,381	1,237,488	1,284,934	39,873,320	0	0	0	0	43,551,123
Total By Customer Group	3,584,740	3,631,065	3,571,119	109,946,349	0	0	0	0	120,733,273

6. ORGANISATIONAL SCORECARD

6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year				2020/21								
Period				Quarter 3								
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED&P-001-2020/21	Spatial Planning	Number of workshops conducted	Spatial Planning awareness	0	4	1	1	None	None	150 000	59 600	Invites, attendance register, agenda, program, presentations
LED&P-002-2020/21	Spatial Planning	Number of settlements demarcated	Demarcation of sites	270	230	0	Draft layout plan submitted	None	None	560 000	512 673	"Advert, Specification, Appointment letter, Layout plan, Approval letter.

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year				202021								
Period				Quarter 3								
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED&P-003-2020/21	Spatial Planning	Number of precinct plans compiled	Compilation of precinct plan	1	1	Approval of Draft Precinct plan	Precinct Plan approved	None	None	441 000	0	Specification, Advert, Appointment letter, Draft Precinct Plan, Final Precinct plan report, Council resolution
LED&P-004-2020/21	Spatial Planning	Number of settlements surveyed	Survey of existing settlements	1 settlement surveyed	1 settlement surveyed	Approval of Draft Survey report	Survey report approved	None	Not Applicable	700 000	370 000	Specification, Advert, Appointment letter, Draft Precinct Plan, Final Precinct plan report, Council resolution
LED&P-005-2020/21	Spatial Planning	Number of Sign Boards erected	Erection of Sign Boards	New Indicator	30 sign Boards erected	30 Erection of sign board	30 sign boards erected	None	not applicable	180 000	159 680	Approved Specification, Advert, Order, Invoice, Deliver Note

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year				2020/21								
Period				Quarter 3								
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED-006-2020/21	Spatial Planning	Number of IDP/Budget reviewed and adopted by Council	Development and Review of IDP/Budget	2019/20 IDP/Budget reviewed and adopted by Council	2021/22 IDP/Budget Reviewed and adopted by Council	No target	No target	Not applicable	Not applicable	201 605.46	0	Specification, Advert, Appointment letter, Draft, and Final Survey reports
LED-007-2020/21	Spatial Planning	Number of IDP Representative Forums coordinated	Coordination of IDP Representative Forums	3	2		2			152 878.94	0	Attendance registers, invites and IDP Rep forum reports
LED-008-2020/21	Spatial Planning	Number of strategic planning sessions coordinated	Coordination of Strategic Planning Sessions	4	3	1	1	None	Not applicable	379 289.60	0	"Approved Specification, Advert, Order, Invoice, Deliver Note
LED&P-009-20/21	Local Economic Development	Number of LED Forum meetings held	Coordination of LED forum meetings	4	4	1	1	none		80 000	0	Attendance registers, Minutes, Agenda

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year				2020/21								
Period				Quarter 3								
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED&P-010-2020/21	Local Economic Development	Number of SMMEs trained	SMME training and development	20	80	20	20	None	None	560 000	0	Attendance registers, invites and IDP document, Council Resolution
LED&P-011-2020/21	Local Economic Development	Number of Agricultural projects and farmers mentored	Agricultural Skills development and mentorship	0	40	10	10	None	None	150 000	71 304	Attendance registers, invites and IDP Rep forum reports
LED&P-012-2020/21	Local Economic Development	Percentage of Job opportunities facilitated/ coordinated	Job opportunities facilitated/ coordinated	100	100	100	100	None	None	Opex	Opex	Attendance registers, invites, Agenda and IDP document
LED&P-OP-13-2020/21	Internal Audit	Percentage of internal audit queries addressed	Internal Audit action plan	100	100	75	0	No queries	None	Opex	Opex	Attendance registers, Minutes, Agenda

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year				2020/21								
Period				Quarter 3								
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED&P-OP-14-2020/21	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	100	100	100	100	None	Not applicable	Opex	Opex	Advert, Appointment letter, Training report.
LED&P-OP-15-2020/21	Council resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	100	NONE	NONE	Opex	Opex	Specification Advert, Order, Monitoring reports
LED&P-OP-16-2020/21	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100	100	100	0	NO RESOLUTIONS TAKEN	NONE	Opex	Opex	Job opportunities report
LED&P-OP-17-2020/21	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100	100	100	0	Not applicable	NONE	Opex	Opex	Updated Internal Audit action plan

6.2 TECHNICAL SERVICES

Key performance area			BASIC SERVICE DELIVERY (KPA 2)									
Year			2020/2021									
Period			Quarter 3									
Outcome			To provide sustainable basic services and infrastructure development									
Outputs			Improving access to basic services									
Key Organizational Strategic Objective			To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH-001-2020/21	Roads and Storm water Infrastructure	Number of Culvert Bridges Constructed	Construction of Culvert Bridges.	New indicator	10 x Culvert Bridges		No Target	No Target	target to be achieved in the 4th quarter	1260 000	0	Approved Specification, Tender Advert, Appointment Letter and signed SLA and monthly progress report, Practical completion certificate
TECH-002-2020/21	Roads and Storm water Infrastructure	Number of road kilometers constructed	Upgrading of Nthabiseng Internal Street from Gravel to Surface Phase 5	4.5km Gravel to Surfacing constructed.	1.5 km Gravel to Surfacing upgraded.		No Target	No Target	To be Achieved in the 4th Quarter	12 282 138	8 122 887.28	Appointment Letter and Signed SLA Monthly Progress Reports and Practical, Completion Certificate, Tender Advert and Approve Specification

Key performance area			BASIC SERVICE DELIVERY (KPA 2)									
Year			2020/2021									
Period			Quarter 3									
Outcome			To provide sustainable basic services and infrastructure development									
Outputs			Improving access to basic services									
Key Organizational Strategic Objective			To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH-003-2020/21	Roads and Storm water Infrastructure	Number of road kilometers constructed	Upgrading of Capricorn Park Internal Street from Gravel to Surface Phase 3	3km Gravel to Surfacing constructed.	2.0 km Gravel to Surfacing upgraded.		No Target	No Target	To be achieved in the 4th Quarter	14 152 232	10 145 238.48	Approved Specification, Tender Advert, Advertisement Appointment Letter and Signed SLA Monthly Progress Reports and Practical and Completion
TECH-004-2020/21	Roads and Storm water Infrastructure	Number of road kilometers constructed	Upgrading of Kgwadu to Botlokwa Primary school from gravel to surface phase 1	New Indicator	0.7km Gravel to surfacing upgraded phase 1	Tender Award and signing contractual documents for Construction	Achieved	None	None	6 761 981	4 297 521.85	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs, monthly progress report
TECH-012-2020/21	Sport Facilities	Number of Stadium grand stands constructed.	Construction of Grand Stand and Ancillary Works at Mohodi Sports Complex.	0	1 500 grand stands constructed	Ancillary Works Completed	Not Achieved	Project was re-advertised due to error on the bid document, heavy rainfall	Upon appointment the project was scheduled to complete at the end of April 2021	3 000 000	0	Approved specification, tender advert, appointment letter and signed SLA, Progress Reports Practical completion certificate

Key performance area			BASIC SERVICE DELIVERY (KPA 2)									
Year			2020/2021									
Period			Quarter 3									
Outcome			To provide sustainable basic services and infrastructure development									
Outputs			Improving access to basic services									
Key Organizational Strategic Objective			To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH-013-2020/21	Electricity services	Number of smart meters procured and delivered	Procurement of smart meters	220 Smart Meters installed	500 Smart meters procured and delivered	Tender Award and signing contractual documents.	100	None	None	1 048,812	1 048,812	Approved Specification, tender advert, Appointment letter and signed SLA, Delivery note
TECH-014-2020/21	Electricity services	Number of households electrified	Electrification of households in Fatima Village Phase 1	New indicator	500 households electrified	250 households electrified	250	None	None	9 000 000	3 646 304.49	Approved specification, tender advert, appointment letter and signed SLA Approved designs, Completion certificates

Key performance area				BASIC SERVICE DELIVERY (KPA 2)								
Year				2020/2021								
Period				Quarter 3								
Outcome				To provide sustainable basic services and infrastructure development								
Outputs				Improving access to basic services								
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH-015-2020/21	Electricity services	Number of Streetlights Upgraded	Upgrading of Streetlights in Mogwadi and Morebeng	New Indicator	300 Streetlights Upgraded.	150 Streetlights Upgraded.	260	None	None	2 700 000	900 616.83	Approved Specification, Tender Advert Appointment Letter and Signed SLA Monthly Progress Reports and Practical and Completion Certificate.
TECH-016-2020/21	Electricity services	Number of High Mast Lights installed	Installation of High Mast Lights	6 x High Mast Lights installed	3x High Mast Lights installed	1x High Mast Lights to be installed	3 high mast lights installed	None	None	1 595 418	1 595 418	Approved Specification, Tender Advert Appointment Letter and Signed SLA Monthly Progress Reports and Practical and Completion Certificate.

Key performance area		BASIC SERVICE DELIVERY (KPA 2)										
Year		2020/2021										
Period		Quarter 3										
Outcome		To provide sustainable basic services and infrastructure development										
Outputs		Improving access to basic services										
Key Organizational Strategic Objective		To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH-017-2020/21	Electricity services	Number of Diesel Generators Supplied and Installed.	Supply & Installation of Diesel Generators in Mogwadi and Morebeng	0	2 x Diesel Generators to be Installed.	2x Diesel Generators to be installed	100% COMPLETE	None	None	496 655	496 655	Approved Specification, Tender Advert Appointment Letter, Signed SLA and monthly progress report.
TECHOP-019-2020/21	Internal Audit	Percentage of internal audit queries addressed	Internal Audit action plan	0	100					Opex	Opex	Updated Internal Audit action plan
TECHOP-020-2020/21	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Implementation of Risk Register	100	100	100	50	ongoing event	to be addressed on month to month basis	Opex	Opex	Updated Strategic risk register
TECHOP-021-2020/21	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	100	none	none	Opex	Opex	Updated Council resolution register
TECHOP-022-2020/21	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100	100	100	100	none	none	Opex	Opex	Updated Audit Committee resolution register

Key performance area		BASIC SERVICE DELIVERY (KPA 2)										
Year		2020/2021										
Period		Quarter 3										
Outcome		To provide sustainable basic services and infrastructure development										
Outputs		Improving access to basic services										
Key Organizational Strategic Objective		To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECHOP-023-2020/21	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100	100	50	50	none	none	Opex	Opex	Update AG Action plan

6.3 COMMUNITY SERVICES

Key performance area			BASIC SERVICE DELIVERY (KPA 2)									
Year			2020/2021									
Period			Quarter 3									
Outcome 9			Responsive, Accountable, Effective and Efficient Local Government System									
Outputs			Improving access to basic services									
Key Organizational Strategic Objective			To promote social cohesion									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
COMM-001-2020/21	Traffic and Law Enforcement	Number of traffic equipment procured	Procurement of a traffic equipment	0	1 traffic equipment procured	Advertisement	Achieved	None	None	300 000	0	Approved Specification, Advert, Appointment Letter, Delivery note
COMM-004-2020/21	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	0	100	75	None	No internal queries raised	None	Opex	Opex	Updated Internal Audit action plan
COMM-005-2020/21	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Implementation of Risk register	50	100	100	100		None	Opex	Opex	Updated Strategic risk register
COMM-006-2020/21	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	100	None	None	Opex	Opex	Updated Council resolution register

Key performance area				BASIC SERVICE DELIVERY (KPA 2)								
Year				2020/2021								
Period				Quarter 3								
Outcome 9				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs				Improving access to basic services								
Key Organizational Strategic Objective				To promote social cohesion								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target 3	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
COMM OP-007-2020/21		Percentage of Audit Committee resolutions implemented	Implementation Audit Committee resolutions	0	100	100	No	No Audit Committee resolutions to be implemented	None	Opex	Opex	Updated Audit Committee resolution register
COMM-008-2020/21	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	0	100	50	None	No action planned for implementation	None	Opex	Opex	Update AG Action plan

6.4 BUDGET AND TREASURY

Key performance area		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)										
Year		2020/2021										
Period		Quarter 3										
Outcome		Responsive, Accountable, Effective and Efficient Local Government System										
Outputs		<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 										
Key Organizational Strategic Objective		Ensure compliance with accounting standards and legislation										
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
BNT-001-2020/21	Supply Chain Management	Number of Inventory Management Systems automated	Automation of Inventory Management System	0	1 Inventory Management System automated	Specification approved, Advertisement and Appointment of a service provider	specification approved and advertisement	None	None	350 000	0	Approved Specification, Advert, Appointment letter, Report on automated Inventory system
BNT-002-2020/21	Supply Chain Management	100% of Infrastructure assets unbundled and revaluated	Revaluation and Unbundling of all the Infrastructure Assets	100%	100% of Infrastructure assets revaluated and unbundled	Specification approved, Advertisement and appointment letter	Specification approved and Advertisement	None	None	1 000 000	0	Approved Specification, Advert, Appointment letter, Report on Assets revaluated and unbundled
BNT-003-2020/21	Supply Chain Management	Number of Asset Verification Scanners procured and linked to Asset register	Procurement of 05 Asset Verification Scanners and Linked to Asset register	New Indicator	05 Asset Verification Scanners and Linked to Asset register	Specification approved and Advertisement	Specification approved and Advertisement	None	None	350 000	0	Approved Specification, Advert, Appointment letter, Asset verification system and scanners

Key performance area			MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Year			2020/2021									
Period			Quarter 3									
Outcome			Responsive, Accountable, Effective and Efficient Local Government System									
Outputs			- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective			Ensure compliance with accounting standards and legislation									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
BNT-004-2020/21		Number of Revenue Enhancement Strategies developed	Development and the Implementation of the Revenue Enhancement Strategy	New Indicator	1 Revenue Enhancement Strategy and Implementation Plan developed	Specification approved, Advertisement	None	Specification is being finalized.	Advert will be done on the first month of the fourth quarter	800 000	0	Approved Specification, Appointment letter, Approved Revenue enhancement strategy, Implementation Plan
BNT-005-2020/21	Revenue Management	Number of debtor analysis recovery probability report submitted to Council	Debtor Recovery Analysis	New Indicator	1 Debtor Recovery Analysis report	Specification approved and Advertisement	Specification tender document and Advert	None	None	700 000	0	Approved Specification, Advert, Appointment letter Debtor Recovery Analysis report, Council resolution
BNT-007-2020/21	Revenue Management	Number of Supplementary valuation rolls developed.	Development of the supplementary valuation roll	1 Supplementary valuation roll developed	1 Supplementary valuation roll developed	No target	No target	None	None	468 000	0	MPRA Compliant Supplementary valuation roll report Public Notice,
BNT-008-2020/21	Budget and Reporting	2019/20 Annual Financial Statements (AFS) compiled	Compilation of Annual Financial Statements	2018/19 Annual Financial Statements (AFS) compiled	Compilation of 2019/20 Annual Financial Statements	0	0	None	None	1 000 000	999 350	Signed 2019/20 annual Financial Statements, Acknowledgement letter

Key performance area		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)										
Year		2020/2021										
Period		Quarter 3										
Outcome		Responsive, Accountable, Effective and Efficient Local Government System										
Outputs		- Deepen democracy through a refined ward committee model - Administrative and financial capability										
Key Organizational Strategic Objective		Ensure compliance with accounting standards and legislation										
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
BNTOP-009-2020/21	Internal Audit	Percentage of internal audit queries addressed	Internal Audit action plan	76	100	75	34	More findings requires retesting by internal audit and is running late due to External audit finishing their audit late.	It will be retested in the fourth quarter	Opex	Opex	Updated Internal Audit action plan
BNTOP-010-2020/21	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Implementation of Risk register	100	100	100	75	Disconnection of services not yet implemented	Disconnection will be performed in the fourth quarter	Opex	Opex	Updated Strategic risk register
BNTOP-11-2020/21	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	100	None	None	Opex	Opex	Updated Council resolution register

Key performance area			MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Year			2020/2021									
Period			Quarter 3									
Outcome			Responsive, Accountable, Effective and Efficient Local Government System									
Outputs			- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective			Ensure compliance with accounting standards and legislation									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
BNTOP-012-2020/21		Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100	100	100	100	None	None	Opex	Opex	Updated Audit Committee resolution register
BNTOP-013-2020/21	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	97	100	50	100	None	None	Opex	Opex	Update AG Action plan

6.5 MUNICIPAL MANAGER'S OFFICE

Key performance area				GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)								
Year				Year4								
Period				Quarter 3								
Outcome				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability								
Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target	Quarter actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MM-001-2020/21	Communications	Number of Diaries printed	Printing and of Municipal Diaries	1500 Diaries printed	1500 Diaries printed	No Target	None	No Target	None	195 060	168 300	Order, Invoice, advert, Delivery Note
MM-002-2020/21	Communications	Number of Calendars printed	Printing of Municipal Calendars	2000 Calendars printed	2000 Calendars printed	No Target	None	No Target	None	172 000	131 650	Order, Invoice, advert, Delivery Note
MM-003-2020/21	Communications	Number of Newsletters printed and distributed	Printing and Distribution of Newsletters	3000 Newsletters printed and distributed	6000 Newsletters printed and distributed	Specification approved and Advertisement	Achieved. Specification approved and Advertised	None	None	200 000	45 000	Order, Invoice, advert, Delivery Note,
MM-004-2020/21	Communications	Number of IDP documents printed	Printing and Distribution of IDP documents	200 IDP documents printed	200 IDP documents printed	No Target	None	No Target	None	170 000	113 043	Order, Invoice, advert, Delivery Note,
MM-005-2020/21	Communications	Number of Annual Reports documents printed	Printing of Annual Reports documents	100 Annual Report documents printed	200 Annual Report documents printed	Specification approved and Advertisement	Not achieved	Audit report not issued due to extension of time by AG	4th Quarter	200 000	0	Order, Invoice, advert, Delivery Note,

Key performance area				GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)								
Year				Year4								
Period				Quarter 3								
Outcome				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability								
Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target	Quarter actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MM-006-2020/21	Communications	Percentage of municipal activities and notices publicised and marketed.	Marketing, Publicity and Advertising	100	100	100	100	No target	None	553 064	302 951	Order, Invoice, copy of Advert
MM-007-2020/21		Percentage of Promotional Items purchased	Procurement of Municipal Promotional items	100	100	100	100	No Target	None	106 000	47 680	Order, Invoice, Delivery Note
MM-008-2020/21	Communications	Percentage of Events management Equipment procured	Procurement of Events Management Equipment	100	100	100	100	None	None	150 000	56 994	Order, Invoice, delivery note
MM-009-2020/21	PMS	Number Automated PMS reports generated	Automation of PMS reports	4	4	1	1	None	None	1 218 000	554 976	Approved automated PMS reports
MM-010-2020/21		Number of youth support programmes coordinated	Coordination of Youth Support Programmes	2	2	0	0	No Target	None	127 214	55 039	Attendance register, Report

Key performance area				GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)								
Year				Year4								
Period				Quarter 3								
Outcome				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs				<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 								
Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target	Quarter actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MM-011-2020/21	Special Focus Programmes	Number of women and children programmes coordinated.	Coordination of Women and Children programmes	2	3	No Target	None	None	None	163 553	69 553	Attendance register, Report
MM-012-2020/21	Special Focus Programmes	Number of disability programmes coordinated	Coordination of Support programmes for People living with Disabilities	3	3	No Target	None	None	None	52 987	0	Attendance register, Report
MM-013-2020/21	Special Focus Programmes	Number of older persons programmes coordinated	Coordination of Older persons Support programmes	3	3	No Target	None	None	None	99 592	17 650	Attendance register, Report
MM-014-2020/21	Special Focus Programmes	Number of Local AIDs Council meetings coordinated	Coordination of Local Aids Council meetings	2	4	1	1	None	None	170 749	114 530	Attendance register, Minutes,
MMOP-015-2020/21	Audit Action Plan	Percentage of audit queries addressed	Implementation of AG Audit action plan	100	100	50	0	No findings raised	None	Opex	Opex	Updated AG Audit action plan
MMOP-016-2020/21	Audit Action Plan	Percentage of internal audit queries addressed	Internal Audit action plan	0	0	75	100	None	None	Opex	Opex	Updated Internal Audit action plan

Key performance area				GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)								
Year				Year4								
Period				Quarter 3								
Outcome				Responsive, Accountable, Effective and Efficient Local Government System								
Outputs				<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 								
Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter target	Quarter actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MMOP-017-2020/21		Percentage of risks resolved within timeframe as specified in the risk register	Implementation of Risk register	50	100	100	100	None	None	Opex	Opex	Updated Strategic risk register
MMOP-018-2020/21		Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	67	Awaiting finalization of audit report for MPAC to conduct public consultations	4th Quarter	Opex	Opex	Updated Council resolution register
MMOP-019-2020/21	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	0	0	100	75	Review of Org. Structure in progress. Audit is still in progress	4th quarter	Opex	Opex	Updated Audit Committee resolution register

6.6 CORPORATE SERVICES


Key performance area				MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)								
Year				2020/2021								
Period				Quarter 3								
Outcome				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.								
Outputs				Implement a differentiated approach to municipal financing, planning, and support								
Key Organizational Strategic Objective				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
CORP-001-2020/21	Administration	Number of municipal buildings deployed with Security personnel	Provision of Security services	New Indicator	Provision of 24/7 security services in 08 municipal buildings	Provision of 24/7 security services in 08 municipal buildings	Achieved	None	None	8 228 122	6005 310	Monthly Invoices, Monthly reports
CORP-002-2020/21	Administration	Number of office furniture items procured and allocated	Procurement of Office Furniture	55 furniture items procured	20 furniture items procured in line with available budget.	No target	no target	None	No target	300 000	185 625	Approved Specification, Appointment Letter, Delivery Note Invoice
CORP-004-2020/21	Information and Communication Technology	Number of servers to be mirrored at the Disaster Recovery site	Implementation and Maintenance of Disaster Recovery Plan	File server in place, Backup are done of external hard drives	2 Disaster Recovery Servers Procured, Implemented and Maintained	Tender advertisement	Achieved	None	None	5 000 000	0	Approved specification, advert, Appointment letter, SLA,

Key performance area				MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)								
Year				2020/2021								
Period				Quarter 3								
Outcome				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.								
Outputs				Implement a differentiated approach to municipal financing, planning, and support								
Key Organizational Strategic Objective				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
CORP-005-2020/21	Human Resource Management	Number of Councilor training programmes coordinated	Training of Councilors	5	4	No Target	None	None	None	424 000	139 520	Training Report
CORP-007-2020/21	Human Resource Management	Number of fire extinguishers serviced and maintained	Service and maintain the fire extinguishers	30 x fire extinguishers serviced and maintained	30 x fire extinguishers serviced and maintained	No Target	None	No Target	None	33 000	0	Copy of spec and advert Appointment letter, Invoice Service and Maintenance Report
CORPOP-008-2020/21	Internal Audit	Percentage of internal audit queries addressed	Internal Audit action plan	100	100	75	50	Other activities are in progress	4 th Quarter	Opex	Opex	Updated Audi Action plan
CORPOP-009-2020/21	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Implementation of Risk register	0	0	100	50	Re-advert of DRP project	4 th Quarter	Opex	Opex	Strategic risk register
CORPOP-010-2020/21	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	Achieved	None	None	Opex	Opex	Updated Council resolution register

Key performance area				MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)								
Year				2020/2021								
Period				Quarter 3								
Outcome				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.								
Outputs				Implement a differentiated approach to municipal financing, planning, and support								
Key Organizational Strategic Objective				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation								
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
CORPO P-011-2020/21	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100	100	100	Not achieved	Training not conducted	Training to be rolled 4th quarter	Opex	Opex	Updated Audit Committee resolution register
CORPO P-012-2020/21	AG action plan	Percentage of AG audit queries addressed	AG Audit action plan	92	100	50	There was no AG finding raised	There was no AG finding raised	None	Opex	Opex	Updated AG Action Plan

Declaration:

The Municipal Manager of Molemole Municipality hereby submit the third Quarter 2020/21 SDBIP Performance report as required by section 52d of the Municipal Finance Management Act, 2003 (Act 56 of 2003).


Mr. M L MOSENA
MUNICIPAL MANAGER

29 – 04 - 2021
DATE